Initiation: Getting the Case Off the Ground Take Your Time- Investigate BEFORE You Take the Case

- 1. Meet with the prospective client and go through the initial interview and prepare a memo and put notes in your file and/or system.
 - a. Send the prospective client a letter explaining the next steps and the importance of these steps.
 - b. At the initial interview, you are looking for the answer to two big questions before you decide whether you will take a case (HINT: you want to be able to answer yes to both questions).
 - i. QUESTION ONE- Do you have a good client? Is your client likable? Believable? Trustworthy? Do they seem to exaggerate? Are they honest?
 - ii. QUESTION TWO- Do you have good facts (or a good case)? To have a good case in tort, you need all four:
 - Liability: Did anyone do anything wrong? Was it intentional or negligent? Who did something wrong? Anyone else also at fault? Respondeat superior? Parental liability?
 - 2. Causation: Did the bad acts CAUSE the damage claimed? Often seen in personal injury matters, did the MVA cause the need for surgery?
 - 3. Damages: What are the damages? How will you prove the damages? What type of damages are claimed? Medical bills, lost profits etc.
 - 4. Collectability: If you win, is there money available to collect?
- 2. It is often a good idea to perform an initial fact investigation BEFORE you agree to take the case.
 - a. Obtain medical records via releases.
 - b. Obtain other records, such as:
 - i. Police reports;
 - ii. Social media;
 - iii. Text messages;
 - iv. Phone records;
 - v. Personnel file; and
 - vi. Photos, etc.
 - c. Talk to key witnesses and create memos.
 - d. Does the Defendant or Plaintiff have insurance? Get a copy of all policies and review if possible (e.g., Liability, UM/UIM, PIP, CDL, Commercial, Employment).
 - e. Get a copy of the denial letter, if applicable and review.
 - f. Is this case going to need an expert? Discuss this with the client.
 - g. Discuss costs and budget with the client and get confirmation of early willingness to pay costs.
- 3. Conduct legal research BEFORE taking the case.
 - a. Determine the statute of limitations. Are you close to the deadline? Maybe you don't want to take the case? Better to say so now.
 - b. Is a tort claim notice required? Did anyone give it? Look for signs of "actual notice." etc.
 - c. Determine all defendants (e.g., minor driver and negligent supervision of parents etc.).
 - d. Determine venue.
 - e. Confirm personal jurisdiction.

- 4. If you decide you want to take the case, prepare an engagement letter and get a retainer for costs and put all information in the file and perform an intake process. If you do not take the case, send a non-engagement letter.
 - a. Make a file for your system.
 - b. Send a preservation of evidence letter to the defendant.
 - c. ALWAYS track your time even during the investigatory process.
 - d. Fill out more complete information for your client (e.g., SSN, DOB, address, emails, phone numbers etc.).
 - e. If causation or expert needed, find experts and engage if possible (have them run conflicts).
- 5. Provide client with preservation of evidence instructions in writing.
 - a. Preserve phone, texts, emails, lock down social media, don't discuss anywhere.
 - b. Suggest they prepare and create a log of how they are feeling on any given day.
- 6. Prepare a demand letter (if going that route).
- 7. Draft a complaint and eFile.
 - a. Does the client have capacity? Is the plaintiff actually an estate?
 - b. Do you need to open an estate file and have a PR appointed?
- 8. Prepare Initial Disclosures if in federal court.
- 9. Draft Request for Production, Request for Admissions, Notice to Inspect and Interrogatories (federal).
- 10. Issue a Notice of Subpoena.
- 11. Draft and issue a Subpoena (Subpoena Duces Tecum).
- 12. Draft a Notice of Deposition.
- 13. Serve by process server a summons, complaint, initial discovery with notices of deposition for KEY defense witnesses.
- 14. Introduce yourself to all counsel. Be sure all counsel are placed in your document management system and certificate of service is updated.
- 15. Meet with counsel and discuss case scheduling and discovery with counsel on the other side.

Discovery: Piecing the Facts Together

- 16. Answer Requests for Production. Pull additional documents and use bates numbers on all produced documents.
- 17. Prepare a production log to track what has been produced.
- 18. As records come in, prepare a medical bill summary.
- 19. If complicated, prepare a medical record summary. Include citations to the bates number so you can find the document easily when required.
- 20. If seeking lost wages, prepare a wage loss summary. Include citations to the bates number so you can find the document easily when required.
- 21. Find and consult with experts.
- 22. Review reports from experts.
- 23. Find and interview all possible witnesses.
- 24. Depose other side's witnesses.
 - a. Draft deposition outlines.
 - b. Always ask if you need a PMK Deposition (Person Most Knowledgeable).
- 25. Prepare your witnesses and defend their depositions.
 - a. Should you send the witness a deposition prep letter? If the client is not sophisticated or seems to learn better when items are in writing, it is not a bad idea.
- 26. Handle eDiscovery

- a. This is a complicated topic. It is most important to work with the other side often when there is a lot of discovery and do not let the client delete any emails or documents.
- 27. Review discovery and provide a case assessment to the client. Update your case management system with all relevant information including insurance settlement offers and responses.
- 28. Determine if amendments to key pleadings are necessary. Amend to add claims or damages. Determine if you want to move to amend to add punitive damages.
- 29. Resolve discovery disputes.
 - a. Once you confer, always follow up with a confirming letter or email.
 - b. Do you need to file a Motion to Compel?
 - c. Did they destroy a key piece of evidence, should you file a Motion for Sanctions for spoliation?
- 30. Check in with the client, give time to answer questions, provide a case assessment and confirm if they are still interested in continuing, and then send a follow up email.

Settlement: Coming to An Agreement

- 31. Talk to the client about alternative dispute resolution (ADR) and explain the process.
- 32. Participate in ADR.
- 33. Negotiate with the other side.
- 34. Prepare a mediation statement with exhibits.
 - a. This is a great time to really refine and narrow the theme and story of the case and to determine what else you need in the way of discovery.
- 35. Attend a mediation or settlement conference with the other side.
- 36. Notify any entity owed money by the client or with liens of the mediation.
 - a. Medical providers with liens or with outstanding bills should know about mediation so they are ready to discuss taking a discount to settle the case.
 - b. Immediately confirm any negotiated deduction in writing.
- 37. Draft a settlement agreement.
 - a. Is this a case you wish to discuss structured settlement with the client?
 - b. If a minor, should you obtain authorization from the court?
- 38. If a settlement, draft and file a stipulated general judgment of dismissal.
 - a. Best to ask that funds are wired into a client trust account rather than checking.
 - b. Prepare a final accounting for the client and have them sign it.
 - c. Make sure your costs are paid and then attorney fees.
 - d. When you receive the signed final accounting from client, send the client the money.
 - e. Sometimes, if you settle just before trial, you may want to hold back a disclosed sum of \$2k-\$5k to take care of invoices for litigation costs that come in after settlement. Disclose this on the final accounting and then after a few months return whatever was not used.
- 39. If you do not settle, check in with the client, give them time to answer questions, provide case assessment, and confirm whether they are still interested in continuing. Then send a follow up email and ask for feedback.

Pretrial: Preparing for Battle

40. Continue to perform research and refine the theme and story of the case. Often there are more items to research after mediation.

- 41. Review discovery and determine what else is needed. Prepare motions for summary judgment, other motions, declarations, and mark exhibits.
- 42. Respond to the other side's motions.
- 43. Prepare and argue at hearings. Think about making a notebook with the briefing, declarations, exhibits, and cases.
- 44. Start thinking about preparing Motions in Limine. Which evidence should stay out of the case?
- 45. Check in with the client, give them time to answer questions, provide a case assessment, and confirm they are still interested in continuing. Then send a follow up email and ask for feedback.
- 46. Look into practicing your case and story on others. For example, give your opening statement to your family.

Trial: The Fight is On

- 47. Perform more legal research. Create "pocket memos" on key issues.
- 48. Prepare exhibits for trial.
- 49. Prepare a trial memo.
- 50. Prepare jury instructions.
- 51. Prepare a verdict form.
- 52. Prepare a computer or other type of system for showing documents to the jury.
 - a. Trialpad and Trial Director are two systems often used for exhibits.
- 53. Prepare experts and witnesses for testimony. Do you need to perpetuate anyone? If so, give a Notice to Perpetuate.
- 54. Consult with members of the trial team- your paralegal and client- check in, tell the client what you need from them during trial.
- 55. Prepare opening and closing statements and presentation aids.
- 56. Prepare for direct exam and cross examination.
- 57. Before you rest your case, go back and confirm you have put on evidence of each element of every claim. Then prepare yourself for a Directed Verdict Motion. This is when those pocket memos can come in handy!
- 58. Keep the jury and the Court informed of the trial. Is someone running late? Does someone need to leave early? Let them know.
- 59. Check in with the client, give them time to answer questions, provide a case assessment and confirm they are still interested in continuing. Then send a follow up email and ask for feedback.

Post-Disposition: After the Verdict Collection or Do Over?

- 60. Prepare a Judgment. General Judgment of dismissal; OR Money Judgments.
- 61. Post-Trial Motion Practice (if needed).
 - a. JNOV i.e. motion for judgment notwithstanding the verdict.
 - b. Motion for New Trial.
 - c. Deal with remittitur.
- 62. Conduct post-verdict settlement negotiations.
- 63. Draft motions for rehearing, attorney fees, etc.
- 64. If verdict in our favor, take steps to collect judgment.
 - a. Judgment debtor exam.
 - b. Demand for payment.
 - c. Garnishments.

- 65. Place collected funds in a client trust account.
 - a. Prepare a final accounting for the client and have them sign it.
 - b. Do you want to hold anything back for late invoices?
- 66. Check in with the client, give them time to answer questions, send a final email and ask for feedback.
- 67. Add them to your marketing plan and check in with them once a year. If you did it right, your client will become your best referral source!

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